





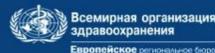
Organisation mondiale de la Santé

викли несколькое Europe



Weltgesundheitsorganisation

REGIONALBURG FOR EUROPA



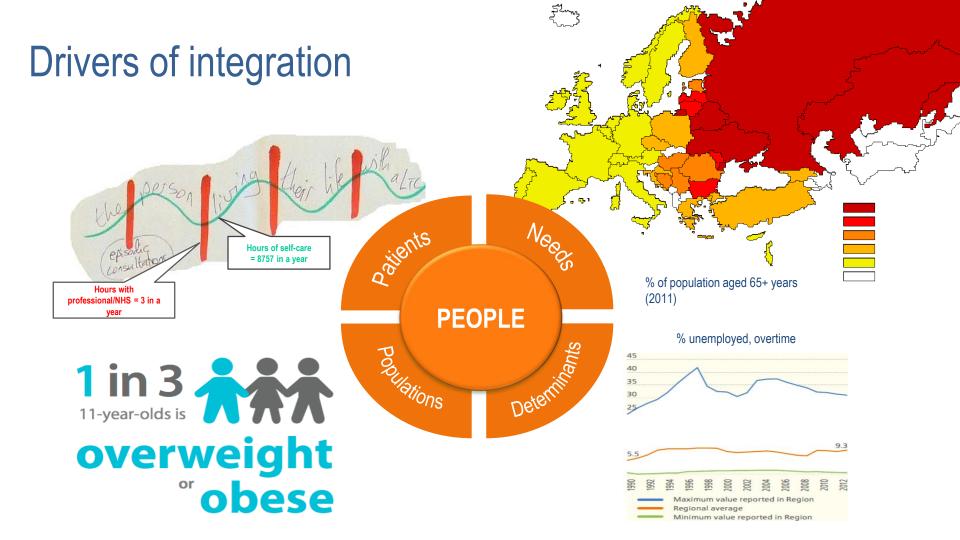
# Integration of health services in Europe: Future Challenges

Integracio de serveis de salut a Europa: Reptes de futur

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Division of Health Systems and Public Health

Seminari commemoratiu dels 20 anys del servei d'estudis i prospectives en polítiques de salut del csc 16 December 2016, Barcelona, Spain



## QUICK FACTS



of the population is expected to be 65 years & older in 20501



2:1

working age to elderly persons in 2060 (4:1; 2013)<sup>2</sup>



2-4%

of GDP in 2050 expected for long-term care; increase of 1% from present<sup>3</sup>



80%

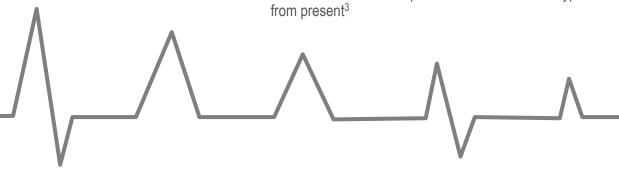
of the chronic, NCD disease burden is largely preventable<sup>4</sup>



**73%** 

average % of preventable hospitalizations for hypertension<sup>5</sup>





### Evolution of the model of care



#### **De-institutionalized**

E.g. mental health



#### **People-centred**

E.g. life course



#### **Closer to home**

E.g. long term care



#### **Multiple settings**

E.g. rehabilitation



#### **Multi providers**

E.g. new competencies



#### Virtual

E.g. telecare

## Response of services

	Stages	Conventional care	Disease-oriented care	Coordinated services	Integrated services
Properticentinuum -					$\longrightarrow$
-	Model of care	Selective primary care	Disease management	Care management	Whole-person
_	Organization of providers	Vertical	Linkages	Horizontal	Collaborative
	Management of services	Management of production	Management of resources	Management for performance	Management for outcomes
_	Continuous improvement	Quality of inputs	Quality of outputs	Quality of processes	Quality of outcomes

## Integrated care principles are a timeless approach

1996

Reforming health care based on people-centred; outcome focused, oriented towards PHC

2008

System focused; services reform, policy reforms, UHC, leadership

Health Care

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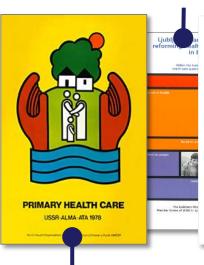
World Health Organization 2015

Transforming health services delivery as priority for peoplecentred health systems

2016

European Framework for Action on Integrated Health Services Delivery

Strengthening people-centred health systems in the WHO European Region: framework for action on integrated health services delivery



**1978** 

Vision and key principles for PHC: intersectoral; participation; etc 2001

Position paper of the WHO European Office for integrated health services 2012

People centred health systems; emphasis on public health: integration Strong PHC and integrated health services delivery focused on needs put forward as key to achieving goals



### The European Framework for Action on Integrated Health Services Delivery



Identifying needs

Tackling determinants

Empowering populations

**Engaging patients** 

## SERVICES DELIVERY PROCESSES

Designing care

Organizing providers & settings

Managing services delivery

Improving performance

## SYSTEM ENABLERS

Rearranging accountability

Aligning incentives

Preparing a competent workforce

Promoting responsible use of medicines

Innovating health technologies

Rolling out e-health

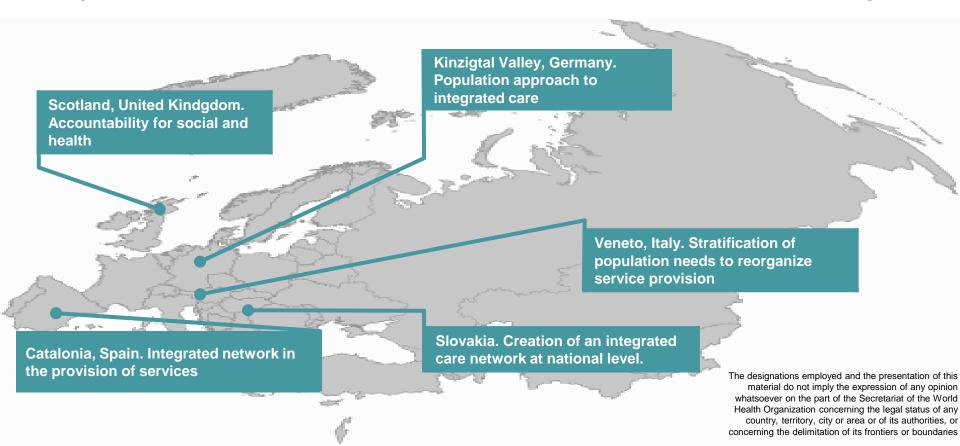
#### **CHANGE MANAGEMENT**

Strategizing with people at the centre

Implementing transformations

Enabling sustainable change

## Integrated care: evidence from the WHO European Region



## Generating new evidence: key considerations for research



Evolution of ethical standards with new forms of data



Targeting findings to input policy process



Unlocking the potential of data (big data; social media; etc.)



Prioritizing operational, practice-oriented research



Accelerate new forms of measurement to anticipate needs



Accept complexity research is messy!

# Integrated care in the WHO European Region: priority streams for research



Policy questions: accountability, financing

Focus on population health including SDH, environment



Policy questions: NCDs, TB, palliative care

Focus across levels of care, pathways, transitions



Policy questions: chronicity, multimorbidity, ageing, mental health

Focus on LTC, home care, telecare; community care





World Health Organization

ICE FOR Europe



Organisation mondiale de la Santé

BUREAU REGIONAL DE L' EUROPE



Weltgesundheitsorganisation

REGIONALBÜRO FÜR EUROPA



Всемирная организация здравоохранения

Европейское региональное бюро

### WHO Barcelona Office for Health Systems Strengthening

- Established in 1999
- Supported by the Government of the Autonomous Community of Catalonia, Spain
- Focuses on health systems and financing: analytical work and capacity building
- Staff work directly with Member States across the European Region
- Part of the Division of Health Systems & Public Health of the WHO Regional Office for Europe

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# Technical focus on health systems and financing for universal health coverage





